EU TECHNICAL ASSISTANCE
TO CIVIL SOCIETY ORGANISATIONS
IN THE WESTERN BALKANS AND TÜRKIYE

TACSO

CSO Governance Community of Practice regional meeting

11 – 12 May 2023, MOXY BELGRADE

Global trends and challenges in CSO governance

Anabel Cruz, ICD Uruguay
Rendir Cuentas / Global Standard for CSO Accountability

A clasical definition…

Governance are the formal

- Processes
- Structures
- Systems
- Mechanisms

Through which an organization is

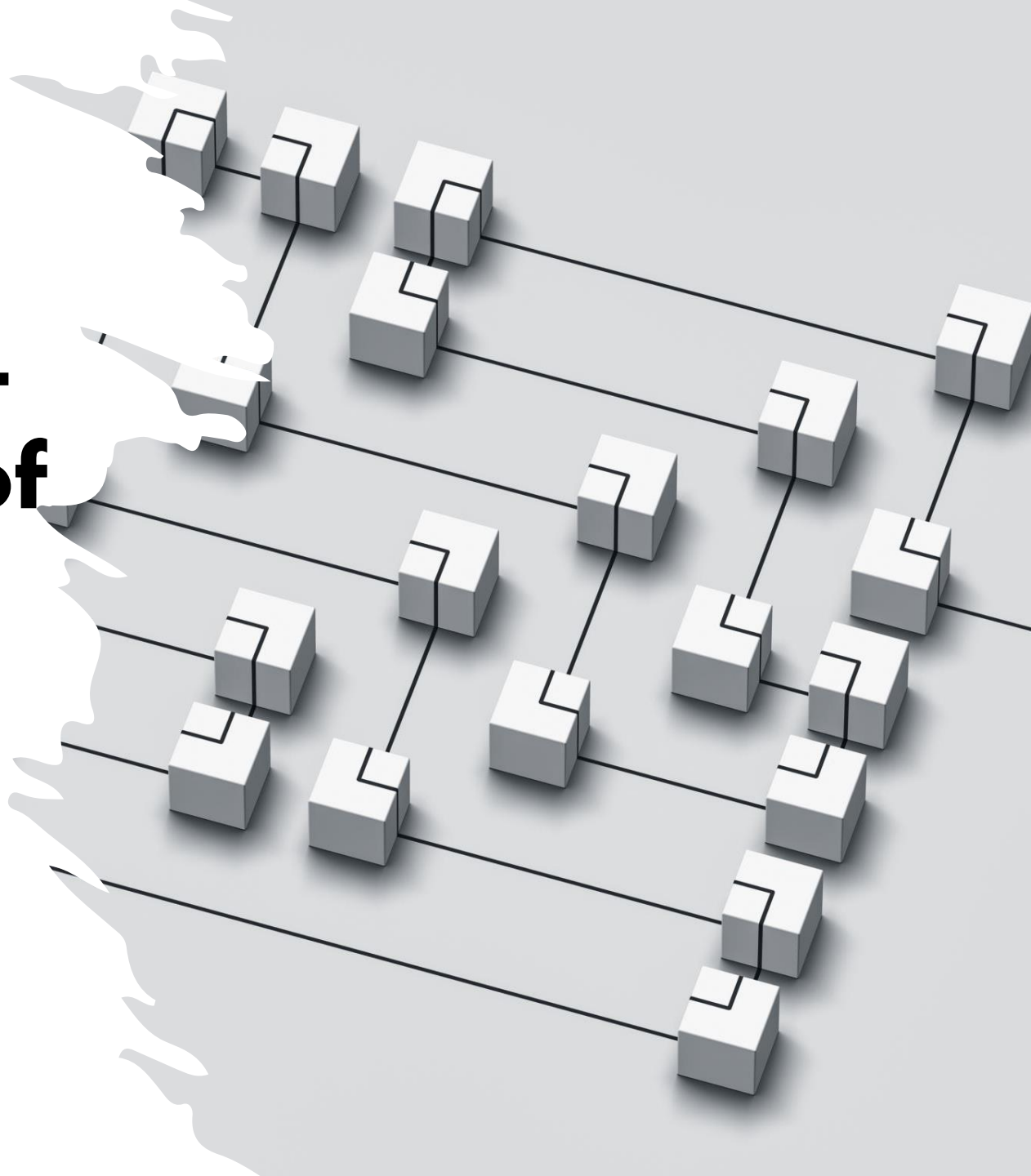
- Run
- Overseen
- Held accountable

Q1:

Are these the current challenges in terms of CSO Governance?

A1: Not really…

A2: Only partially…



CSO governance challenges in Latin America (and also globally)

- Voice, Inclusion and Participation
- Representation and agency
- Ownership and Democratic practices
- Accountability
- Leadership
- Responsive decision-making

Voice, Inclusion and Participation

- Channels for voices of the people we work for or we represent

- Mechanisms to allow members to get involved

Representation and Agency

- Diversity of spokepersons; power dynamics

- Relationships among different organization´s constituents

Ownership and Democratic practices

- Stakeholders perception and knowledge about the organization

- Trust, Human rights, pluralism, rotation

Accountability

- Reporting about progress and fullfillment of improvement plans

- Dynamic Accountability - 360

Leadership

- Accountable governing boards; checks and balances; investments in capacity building

- Entry but also exit (succession)

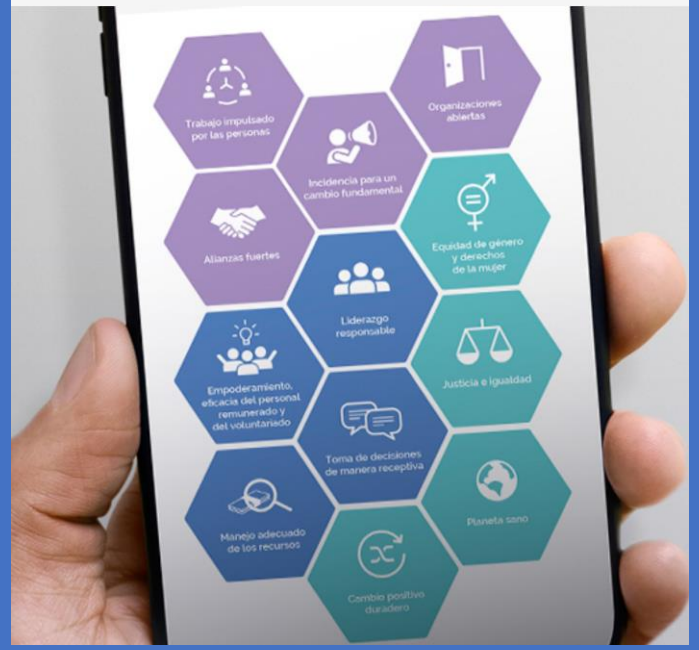
Decision-making

- Decisions responsive to feedback from primary constituents, staff, volunteers

- Generate learning monitoring, evaluation, feedback, complaints and other inputs

1
Justice & Equality
2
Women's Rights & Gender Equality
3
Healthy Planet
4
Lasting Positive Change
5
People-driven Work
6
Strong Partnerships
7
Advocating for Fundamental Change
8
Open Organisations
9
Empowered, Effective Staff & Volunteers
10
Well-handled Resources
11
Responsive Decision-making
12
Responsible Leadership

RENDIR APP



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FOR

DYNAMIC ACCOUNTABILITY

GLOBAL STANDARD FOR CSO ACCOUNTABILITY