## **CSO** Governance **Community of Practice Regional Meeting**

EU and regional experiences in CSO governance – ALDA's best practices, challenges and transforming approaches

Belgrade, 11 May 2023



26 rue de la Loi, Mercator Building 4th Floor - Salon for **European Civic Organizations** 1040 Etterbeek Phone: +32 2 430 24 08

Viale Milano 36 36100 Vicenza - Italy Phone: +39 04 44 54 01 46 Fax: +39 04 44 23 10 43 aldavicenza@aldaintranet.org

Bly Partizanski Odredi 43B/1 - 5 Str. M. Kogalniceanu 18 1000 Skopie, North Macedonia Chicinău - MD-2001, Moldova Phone: +389 2 6091 060 aldamoldova@aldaintranet.org aldaskopie@aldaintranet.org

Rue des Emeraudes Berges du Lac 2. Tunis - 1053, Tunisia aldatunisia@aldaintranet.org

alda@alda-europe.eu ALDA.Europe ALDAeurope aldaeurope YouTube AldaEu www.alda-europe.eu



www.alda-europe.eu







# The World of ALDA

LDAs, Network, Projects, Mission





# Back to the origins

LDAs: an expiring mission

LDAs were supposed to have achieved their mission and had to be closed

ALDA & LDAs: Partners in.. projects

Today ALDA and the LDAs are established and independent realities collaborating with each-other in many projects and activities

2019

2020



1998/1999

The need for more: ALDA

1999

At the initiative of the Council of Europe ALDA was established to coordinate and support the LDAs network, as an "umbrella organisation"

#### **LDAs Establishment**

The Council of Europe founded the Local **Democracy Agencies** in the Balkan region to support the civil society recovery after the conflict



**Happy Birthday** 

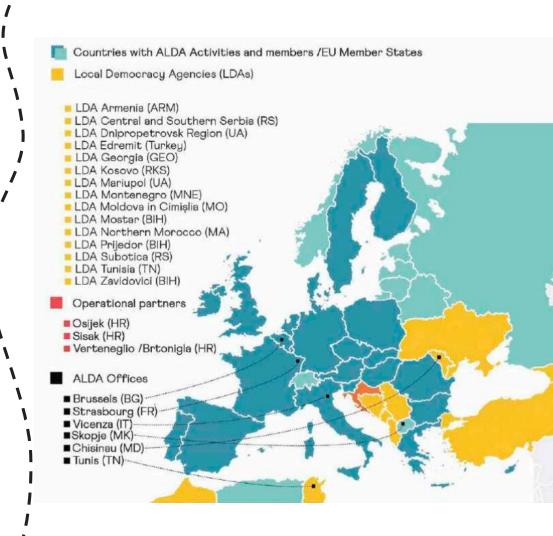
20 years of action and mobilization to promote EU values through a participatory and decentralized approach!

ALDA!

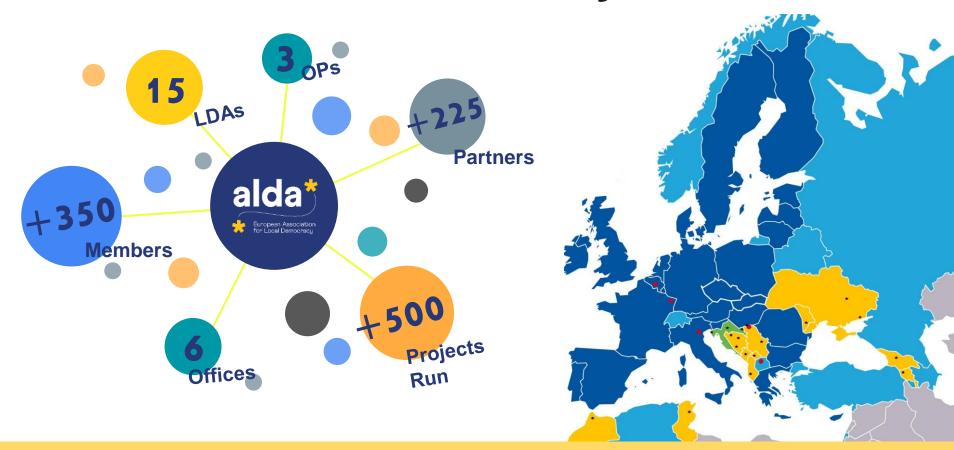
We started as a newborn Association in 1999, promoted by the Council of Europe, which remains our institutional point of reference, with 8 members and 5 Local Democracy Agencies, with a limited coordination role!

**TODAY** we have a spectrum of **presence**, **members** and **LDAs** all over the Neighborhood South and East and a company, **ALDA+**, working in the technical assistance for the same mandate of ALDA!





# ALDA, today







Through participative
methods & decentralised
cooperation

How?



at the local level in Europe and its neighborhood

# Our Action

- ✓ Environment & Sustainability
- ✓ Youth and Work placement
- ✓ Minorities and Vulnerable Groups
- ✓ Employment & Entrepreneurship
- ✓ Gender equality & Inclusion
- ✓ Research & Education
- ✓ External cooperation & Decentralisation
- ✓ UN Agenda 2030



## A wide Network

- Municipalities
- Provinces / Counties
- Regions
- Associations of Local Authorities
- Civil Society Organisations
- Universities
- Single Members
- Local Democracy Agencies
- Operational Partners



# Sharing a Vision

- High degree of collaboration
- Engagement
- Mutual Support
- Good-practices exchange
- Combination of different points of view





# Our Added Value



Upon the needs of our members, we build ad hoc partnerships,

finding the perfect stakeholders

in order to generate synergies and create promising collaborations

to **find solutions** and reach the desired results



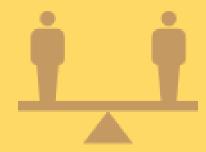
#### **ALDA'S NETWORK**



Over the past 20 years, ALDA has built a wide and extensive **network of different stakeholders**.

Since the beginning with the establishment of LDAs and the best practices achieved, ALDA has represented a catalyst for actors such as Civil Society Organisations, Municipalities, Regional Authorities and other stakeholders, with the common global objective of **cooperating on Citizen participation for local democracy.** 

One of the main successful approaches used in the first steps of ALDA, was the constant commitment in keeping a balanced engagement of representatives from both Civil Society and Local Authorities. Over the years, this winning and meaningful method has always been respected in the growing process of ALDA as a composite association of members and in the composition of partnerships for Projects either in Europe or in the neighbourhood countries.



### **ALDA'S NETWORK**





**Operational partners** 

#### A MEMBERSHIP-BASED ORGANISATION



ALDA is funded through **project funding** from the European Commission, the Council of Europe, and other public and private donors, as well as **membership fees**.

Today ALDA is a **membership-based organisation** gathering more than **350 members** coming from more than 45 countries of the enlarged Europe area.

The members are mostly composed in a balanced way by Local Authorities (Municipalities, Regional Authorities and Associations of Local Authorities) and Civil Society Organisations, and they represent the real added value in the implementation of ALDA's programme of activities. Through its members ALDA has a vast coverage of countries' representativeness and they have the opportunity to refer to a group of actors sharing the same values, commitment and best practices.

ALDA offers substantial resources that all members can benefit from, always informed and ready to discuss latest developments in the support of good local governance and active citizenship and any other issue that concerns its members and partners in Europe and beyond

## How does ALDA function:



## **Internal Structure**



#### GOVERNING BOARD

Responsible for the management and administration of ALDA in between General Assemblies



#### AMBASSADORS ALDA

Representatives
People who have
known and
supported ALDA for
a long time



#### ADVISORY BOARD

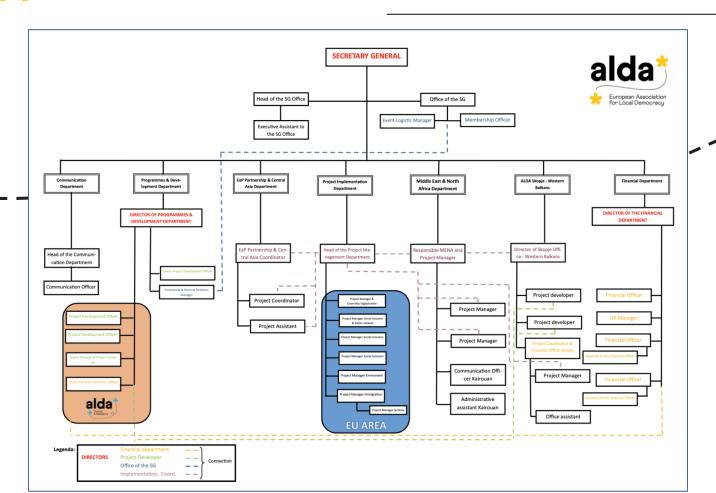
They elaborate suggestions, recommendations and statements on ALDAs activities and specific issues



#### **STAFF**

The everyday operational body of ALDA

# STAFF



## **THEMATIC HUBS**

ALDA's 5 thematic hubs
establish transversal teams on
thematic priorities within the \_ \_ \_
implementation phase \_ \_

**Environment** and Climate



**Community Engagement** 

1

**Gender Inclusion** and Human Rights



Youth



**Migration** 



### TODAY, here is what we are running on a daily basis:

lines of action

countries where we are present & operating

offices

15 LDAs, in 3 areas
350+ members
500+ projects implemented

thousands millions

of activities of beneficiaries

...since the establishment of ALDA



A well-recognised worldwide organisation, rooted in European experience of local democracy. *It did not happen overnight!* 

## **ALDA's progress in figures**

	1999	2009	2022
LDAs & OPs	5	11	18
Countries involved	5	30	54
Members	5	100	350+
Projects	0	102	500+
Budget	0	10M	43M
Direct beneficiaries	0	61,000+	2M+

## **ALDA's progress in people: the MEMBERS**

	1999	2009	2022
Nr of ALDA members	5	176	350+
Countries where members are based	3	30	47

Empowerment of the Ambassador programme, where today we have **20 committed people**, with a dedicated staff member as well as dedicated programmes and support to members, focusing on regional and country approach. And then there are the **friends of ALDA**!

Having worked and collaborated successfully with ALDA over the past years we feel honoured to be able to continue to engage with ALDA on the various levels of operations" - ClaudiaTaylor East, SOS Malta (Malta)

## **ALDA's METHODOLOGY**



## **ALDA's METHODOLOGY**



**Localized** action and participatory democracy

**Supporting** local authorities and civil society

Practical and long-term assistance and approach

Local Democracy
Agencies
LDAs

Research and policy-making

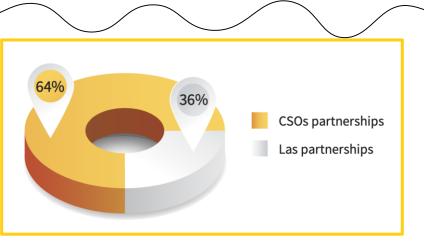
## **ALDA's METHODOLOGY**

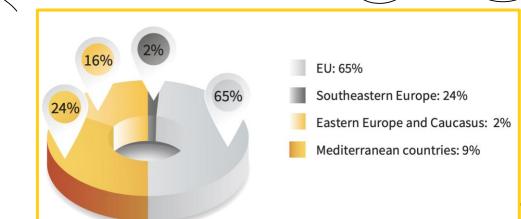


Local authorities	Civil Society	
Methods of engaging with citizens and participatory democracy	Methods of engaging with local authorities	
Develop plan of local development	Empowerment and sustainability plans	
Participative urban regeneration	Advocacy	
Environmental plans	Fundraising	
Civil society engagement and animation	Engaging vulnerable groups	
Functioning of local authorities and plans of support for staff and for local elected leaders	Being part of the local development processes and urban regeneration	
Human rights approach and gender balance policies	Awareness and action for sustainability social, economic and environmental	

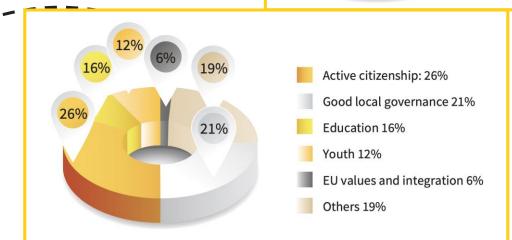
## PROJECT PARTNERS' COMPOSITION

## **AREAS OF ACTIVITY**





MAIN THEMATIC LINES

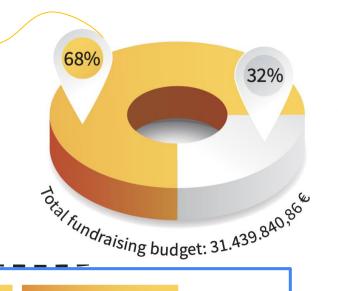




## FUNDRAISING CAPACITY: A HUMAN



Apart from European organs and emanations, ALDA has been working for several years with a pool of donors, among which:





**Konrad Adenauer Stiftung (KAS) Normandy Region Mercator Stiftung** French Development Agency (AFD)

Fons Menorqui

United Nations Democracy Fund (UNDEF) National Endowment for Democracy (NED)

German Marshall Fund (GMF) **Swiss International Cooperation** Gescod Fonjep



## **ALDA's Impact**

Throughout its project and activities, ALDA gathers ideas from its members, partners and beneficiaries to address challenges in several areas

To turn ideas and plans into reality,
ALDA advocates for them to
influence policy-makers and public
opinion in adopting like-minded
policy or views



# **ALDA** is part of **EU** & World Networks

- ✓ Congress of Local & Regional Authorities of the CoE
- Europe for Citizens Programme
- Committee of the Regions
- European Movement International
- ✓ European Movement France

**✓** CIVICUS



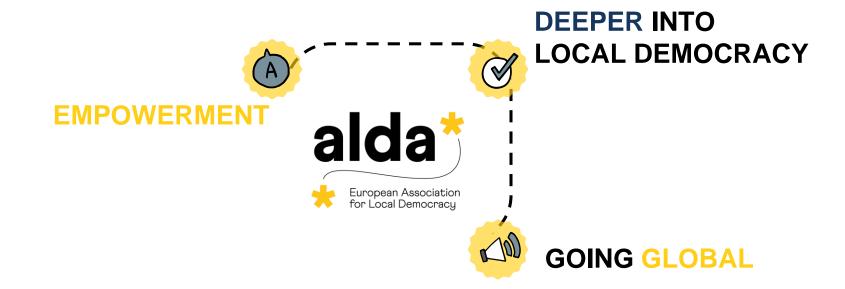








## WHERE WE ARE HEADING TO?





## **Back to the Balkans**

44











## Where it all started

ALDA story started with the opening of the first LDA in Subotica, Serbia in 1993.

30 years later ALDA remains faithful to its beginnings and continues straightening its strategic position in the Western Balkans through the work of the Regional hub in Skopje, North Macedonia and 7 Local democracy agencies carrying out ALDA's mission in the region.



# On the long Run: ALDA Perspectives for the Western Balkans

Capacity building and promotion of citizen participation in order for more CSOs to become engaged on this action in the Western Balkans

Promoting democratic governance through citizen participation in policy and decision making processes

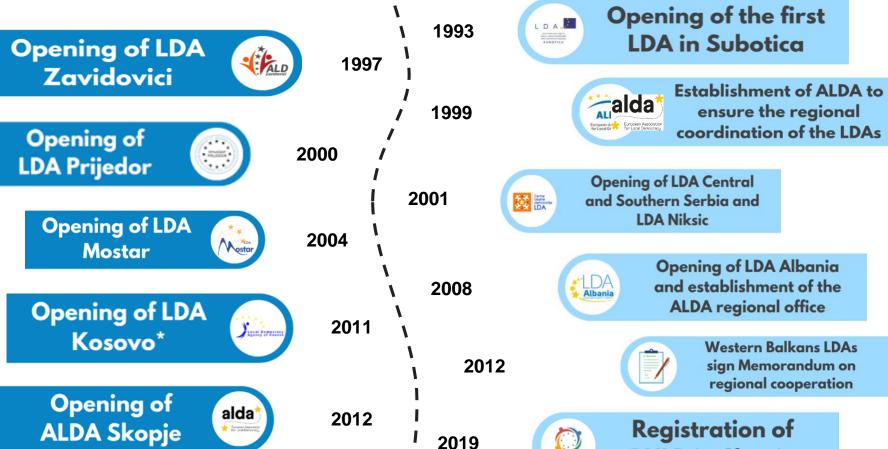
Enhance effective citizen participation in the EU integration and accession negotiation processes in the Western Balkans







# Timeline of ALDA's continuous efforts in the Western Balkans Opening of the first



**BNLD** in Skopje



## A closer look on BNLD

BNLD is a regional network that promotes active citizen participation, democratic governance principles, multilateral decentralised collaboration and cooperation between civil society organisations and local public authorities in the Western Balkan region.

#### THE MEMBERS:

LDA Central and Southern Serbia (Serbia)

LDA Subotica (Serbia)

LDA Peja (Kosovo\*)

LDA Mostar (Bosnia and Herzegovina)

LDA Zavidovici (Bosnia and Herzegovina)

LDA Prijedor (Bosnia and Herzegovina)

LDA Niksic (Montenegro)

ALDA Skopje (North Macedonia)

ALDA - European Association for Local Democracy



## A closer look on BNLD



The creation of BNLD responded to the need of ALDA and LDAs in the Western Balkan for a more structured regional cooperation multiannual project. After 20 years of collaboration, the registration of BNLD marked the expression of maturity of the LDAs and ALDA, who have demonstrated a substantial local expertise in the region and a firm commitment to elevating their capacity at a higher level of functioning.

#### **BNLD'S TRANSVERSAL OBJECTIVES**

1 2

**Empowerment of** 

civil society

Promoting decentralisation

Diffusion of European values

\_ \_

Monitoring of Democratic processes



### THANK YOU FOR YOUR ATTENTION!

Milena Dimitrovska Zhurovska

milena.dimitrovska@alda-europe.eu



Office in Strasbourg
Council of Europe 1,
avenue de l'Europe
F-67075 Strasbourg - France
Phone: +33 3 90 21 45 93
Fax: +33 3 90 21 55 17
aldastrasbourg@aldaintranet.org

www.alda-europe.eu

Office in Brussels
26 rue de la Loi, Mercator
Building 4th Floor - Salon for
European Civic Organizations
1040 Etterbeek
Phone: +32 2 430 24 08
aldabrussels@aldaintranet.org

alda@alda-europe.eu

Viale Milano 36 36100 Vicenza - Italy Phone: +39 04 44 54 01 46 Fax: +39 04 44 23 10 43 aldavicenza@aldaintranet.org Office in Skopje
Blv Partizanski Odredi 43B/1 - 5
1000 Skopje, North Macedonia
Phone: +389 2 6091 060
aldaskopje@aldaintranet.org

Str. M. Kogalniceanu 18
Chiçinău - MD-2001, Moldova
aldamoldova@aldaintranet.org

Office in Tunis
Rue des Emeraudes,
Berges du Lac 2,
Tunis - 1053, Tunisia
aldatunisia@aldaintranet.org

k ALDA.Europe Twitter ALDAeurope Instagram aldaeurope YouTube AldaEu



www.alda-europe.eu